

American Coastal Insurance Corp. (NASDAQ: ACIC)

Structurally Advantaged Commercial Lines Insurer Well-Positioned to Grow in Florida’s Hard Market

Nithin Mantena
nnm6116@stern.nyu.edu
 Portfolio Manager

Mikhail Talib
mat9365@stern.nyu.edu
 Senior Analyst

Aryann Gupta
ag8692@stern.nyu.edu
 Junior Analyst

Nabil Kassam
nfk9567@stern.nyu.edu
 Trainee

Price Target: \$20.42 – 182% Upside

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Company Summary:

American Coastal is a small-cap property and casualty insurer based in St Petersburg, Florida. They’re exclusively focused on garden-style condominiums that have above-average risk characteristics and sell windstorm insurance policies to the HOAs that represent them. AmCo’s underwriting superiority is derived from its exclusive relationship with AmRisc. AmCo is now de-consolidated from UPC, a lower-quality personal lines insurer, whose losses in the past have been subsidized by AmCo’s underwriting profits. We believe AmCo to be the most undervalued insurer in Florida and potentially the US. We believe that it is trading at a forward PE of 3x with a payback period of just 3 years.

What is Insurance:

Insurance provides economic protection from identified risks occurring or discovered within a specified period. Insurance is a unique product in that the ultimate cost is often unknown long after the coverage period, while the revenue – premium payments by policyholders – are received before or during the coverage period.

Property and casualty insurance specifically provides protection against:

- a) Damage to or loss of property caused by various perils, such as fire, damage, or theft
- b) Legal liability resulting from injuries to other persons or damage to their property
- c) Losses resulting from various sources of business interruption
- d) Losses due to accident

Industry Dynamics: P&C Cycle – Hard & Soft Markets

The P&C underwriting business is inherently cyclical. Figure 5 demonstrates the average premium changes for the P&C insurance industry.

There are long periods of price declines lasting 5-10+ years which are punctuated by sharp spikes in pricing power that last 2-4 years.

Periods of concentrated pricing power are referred to as “hard markers” as it is during these dislocated periods that insurance capacity is difficult to obtain for insurance buyers. Periods where pricing is declining are referred to as a “soft market”, and typically proceed after there has been no major catastrophic loss. This is also very strongly driven by reinsurance capacity.

Characteristics of a soft market: lower insurance premiums, broader coverage, relaxed underwriting criteria, increased capacity, increased competition between carriers

Characteristics of a hard market: higher insurance premiums, more stringent underwriting criteria, reduced capacity, less competition between carriers

Key Ratios and Statistics (\$M):

| | |
|--------------------|----------|
| Total Assets | \$1,440 |
| Total Equity | \$112.0 |
| Annualized Revenue | \$339.2 |
| Market Cap | \$317.3 |
| Enterprise Value | \$402.52 |
| 2024e Net Income | \$110.0 |
| 2025e Net Income | \$125.2 |

Figure 1 – Historical Share Price

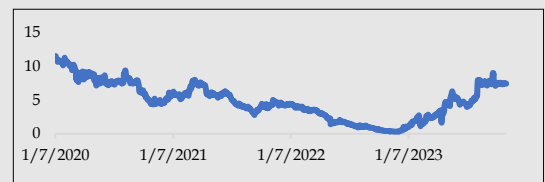


Figure 2 – Insurance Industry Supply Chain

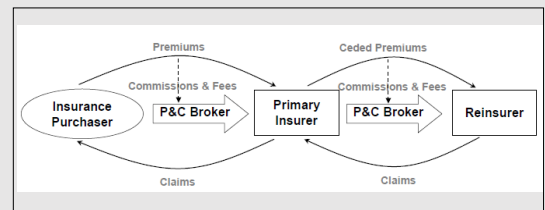


Figure 3 – Average Premium Changes, 1999-2020

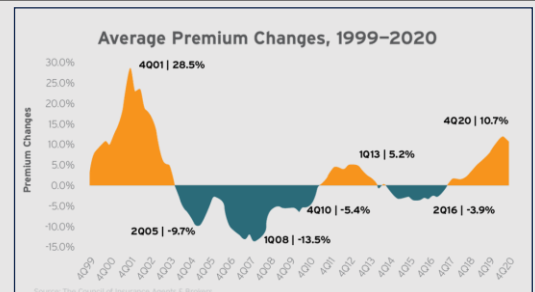
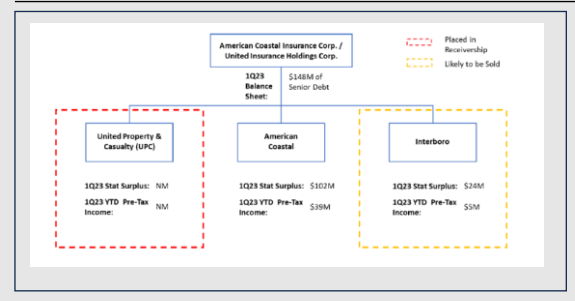


Figure 4 – Simplified Structure of ACIC/UIHC



AmCo’s Niche in Insurance:

When AmCo was founded, Dan Peed, AmCo’s CEO at the time as well as now, saw a void developing in the Florida commercial-residential property insurance sector, there was a large gap forming in the property insurance market for 1-to-6-story, garden-style condominium and homeowner association properties. While demand for high-rise commercial policies with large premiums was being better met by major carriers, garden-style premiums of \$50,000/year were not large enough to attract new entrants.

Post 2004-2005 many of the major insurance carriers and smaller carriers were either no longer comfortable underwriting hurricane risk or realized that they did not have the proper underwriting skills to underwrite hurricane risk under state-admitted guidelines and as a result stopped offering policies to certain segments of the market. Most property owners thus were forced to resort to purchasing P&C insurance from state-owned insurer Citizen’s, whose policies offer less than desirable coverage and whose government-led customer service is at best subpar.

AmRisc:

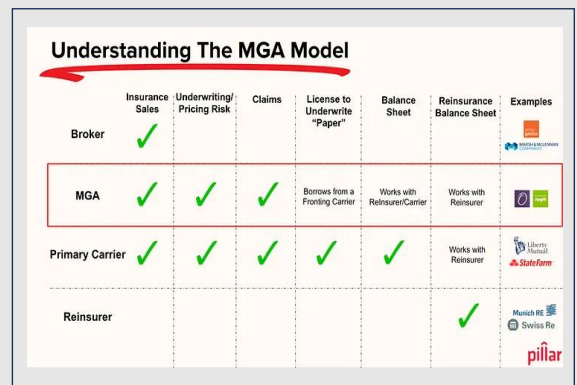
AmRisc is a Managing General Agent (MGA) that was founded by the current CEO of AmCo, Dan Peed. An MGA sits between the broker and the primary carriers and serves both functions. An MGA is a unique type of broker that borrows underwriting authority from a special type of primary carrier called a “front”. MGAs offload the risk to Primary Carriers or work directly with reinsurers. MGAs usually charge a commission fee based on the number of premiums collected. In other cases, they pay a flat rate per policy sold. AmRisc is effectively a broker that also has vested underwriting authority.

In practice, the relationship between AmRisc and AmCo is so strong that, for all intents and purposes, the two operate as one vertically integrated entity for this particular insurance segment. AmCo and AmRisc work together closely to determine the parameters desired for policies and accordingly adjust the prices it quotes to the insureds accordingly.

Figure 5 – Garden-Style Condominium in Florida



Figure 6 – MGA Diagram



Why does AmRisc work with AmCo?

- a) **Longstanding Relationship:** There is a very close relationship between all the staff and senior executives at both companies. They also have an exclusivity agreement which is up for renewal every 5 years, with the current one expiring in 2027.
- b) **Truist Ownership:** AmRisc is a subsidiary of Truist Insurance Holdings. Truist’s portfolio consists of seven insurance businesses, all of which are focused on brokerage-related services, and which have commanded far higher premiums than insurance carriers. Therefore, there are no strong incentives for Truist to enter the business of taking on policy risk for an incremental \$100m net profit opportunity when their annual net profit for the last fiscal year was \$5.8 billion.
- c) **MAD:** Were AmRisc to choose to end their relationship, which is a rather unique and fringe case, AmCo could threaten to create their own captive MGA within the same segment to compete directly with AmRisc. Given that Dan was AmRisc’s founder and CEO for 19 years, he is one of the very few people in the industry who is credible when making this threat. Why would AmRisc want to invite AmCo as a competitor when they can continually to work with them and capture a larger share of the market.

AmCo’s Competitive Advantage:

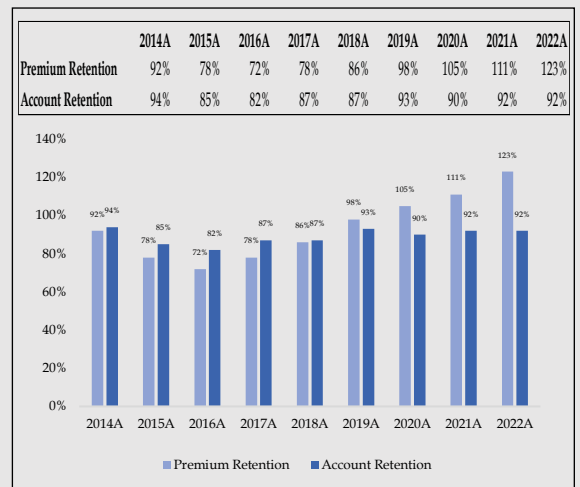
- a) **AmRisc’s Best-In-Class Underwriting:** The underwriting edge that AmRisc offers is its enormous proprietary data history that it has accumulated from its 23 years of specializing in coastal catastrophe-focused windstorm policies which includes \$10bn+ in premiums written over that span. AmRisc has also underwritten these \$10bn+ in premiums at a cumulative combined ratio of under 70% which provides compelling evidence that AmRisc has also been highly successful in its underwriting. Since AmCo’s founding in 2007, the company has seen only three private competitors enter the space, all three of which have relied on their own in-house underwriting with zero proprietary data. Two have since exited the space, and the only one remaining has a mixed reputation among its customers.

- b) **Stability and Customer Loyalty:** AmCo and AmRisc are jointly the only stable providers in the minds of customers over the past 23 years. This is driven by their best-in-class underwriting ability. Policyholders value an insurer who can provide good coverage, reasonable prices, assurance they won’t dramatically change their policy terms or prices year-to-year, assurance that they won’t disappear overnight as so many other underwriters have, a history of paying claims fairly and not fighting the insureds over tiny claims, and a positive longstanding reputation by doing all of the above over a number of years. We further confirmed this via Tegus call with a competitor’s President. Inherently insurance is commoditized, so a lot of firms use the ‘me too’ approach. A competing insurance company will submit the exact same forms as AmCo and copy their rates. As American Platinum entered the market, they saw how much of a stronghold AmCo has on the market. The President of American Platinum said if they quoted a premium of \$40,000 and AmCo came in at \$55,000 for the same coverage and policy, the insured party would go with AmCo just because they like those guys, they know they are very smart and underwrite well. In the midst of dealing with all of these fly-by-night insurers, customers have seen the AmRisc and AmCo brands as the only positive constant through all of this change, which in turn has all been possible by AmRisc’s high-caliber underwriting policy.

- c) **AmRisc’s Dominance Over the Distribution Channel:** The same value propositions that apply to the end insured party also apply to the broker. If brokers recommend underwriters that end up vanishing, jacking up prices, or treating them unfairly they risk souring their own reputation with their clients and with future prospective clients. Brokers generally tend to rely heavily on word-of-mouth referrals.

All these advantages are demonstrated in ACIC’s retention rates which are visible in Figure 7. AmCo has enjoyed strong customer retention rates over the years across both hard and soft market cycles. AmCo has consistently averaged retention rates above the insurance industry average of 84%. We expect these retention rates to stay similarly strong going forward in the future, with the caveat of being correlated with whether the insurance market as a whole is in a soft market or hard market.

Figure 7 – ACIC Historical Retention Rates



Why AmCo Chose Its Niche:

- 1. Windstorm Policies Required by Law:** Florida law requires property insurance policies to include coverage for damage caused by windstorms that the National Hurricane Center declares to be a hurricane. Thus, making demand for windstorm policies both inelastic and noncyclical.
- 2. Pricing Exemption for Admitted Carriers:** Unlike the homeowner’s insurance market, Florida Law allows admitted carriers like AmCo to deviate from their rate (pricing) schedule when the properties they are insuring are worth more than \$5m. This means AmCo can charge whatever the market is willing to pay instead of being tethered to a regulated rate schedule like most residential insurers are. They can do this while being an admitted carrier, which for all intents and purposes means that they are backstopped by Florida’s insurance department (this is required by many condo & HOA boards)
- 3. Low TIV-at-Risk:** Total insured value (TIV) is the maximum amount of property insurance written under a policy. The CEO has indicated that he would only want to write policies that account for 40% of the market on the upper end. The main risk consideration in a building’s construction, and specifically AmCo seeks properties with joisted masonry construction, which is where the exterior walls are constructed of masonry materials such as brick, concrete, and adobe. This is shown in Figure 9. This is why policies AmCo underwrites are at much lower risk than homeowners’ policies. On a homeowner’s policy, a house can get completely destroyed during a bad hurricane and the maximum TIV-at-risk can be 100%, whereas the maximum TIV-at-risk on a garden-style condo with joisted masonry is only 25-30%. The majority of American Coastal’s claim payouts are for damaged roofs.

AmCo’s Competitive Advantage Demonstrated in Numbers:

We have talked at length about the qualitative drivers of why we think AmCo has an underwriting edge over other insurers in Florida.

To assess that we can look at an insurance companies’ historical combined ratio. Combined ratio is the summation of the expense ratio (policy acquisition costs/premiums), claim ratio (claims, inclusive of loss adjustment expenses/premiums). A combined ratio of >1 translates into no underwriting profitability.

In figures 9-12, we can see that ACIC is the only company that has historically had a combined ratio of less than 1. On average their combined ratio has been approx. 69% which means that for every dollar than ACIC collects in premiums, they only pay out 69 cents. This level of underwriting is starkly different from the comps who average 94%.

Recently, due to the amount of volume underwritten in the soft market from 2013 to 2017 combined with the large hurricanes, undisciplined underwriters have seen combined ratios far above 1.

ACIC has historically and will continue to only underwrite insurance that they feel has a very low risk of generating a combined ratio of below 1.

Figure 8 – Joisted Masonry Construction

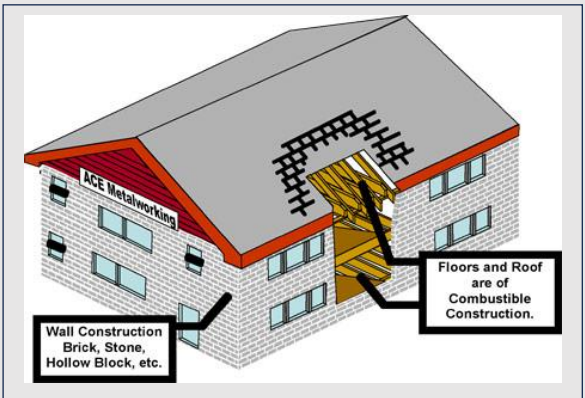


Figure 9 – ACIC

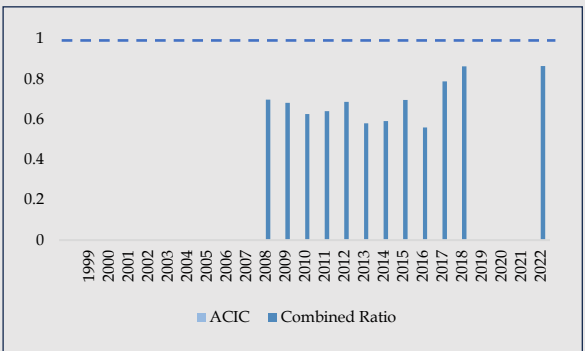


Figure 10 – HCI

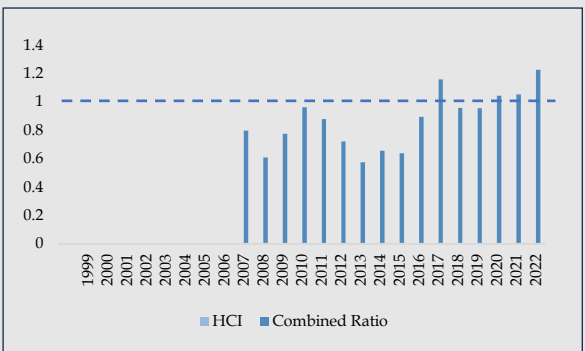
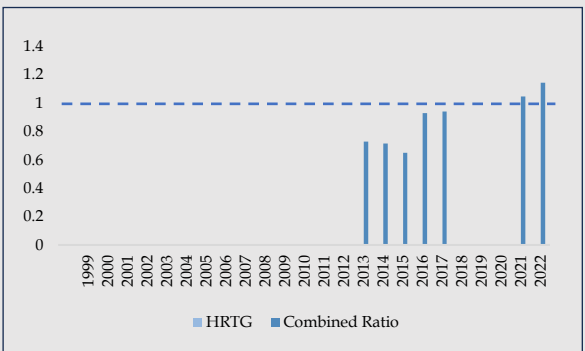


Figure 11 – Heritage



Underwriting Discipline:

Underwriting discipline refers to an insurers understanding that some underwriting is more attractive than others and that this attractiveness is largely a result of market conditions (soft versus hard market). A hard market occurs when there are “unusually high insurance and reinsurance premiums, limited reinsurance capacity, stricter underwriting terms, and reduced competition among insurance carriers”. A soft market is the opposite.

Most insurance companies have little to no underwriting discipline and instead feel the imperative to underwrite the same volume of insurance as their competitors regardless of the attractiveness of the insurance. This “institutional imperative” as we will call it occurs because of two reasons: a time difference between when premiums are collected versus paid out and a follow the herd mentality.

1. Regarding the time difference, an insurance company could underwrite a consumer today (collecting an upfront payment plus period payments) but only pay out losses on damaged properties in 5 or 10 years. Because of the number of years that it takes to see whether your underwriting was successful, CEOs do not have the strongest incentive to underwrite well. Oftentimes, 1 or 2 different CEOs could take tenure in between those 10 years which creates further misaligned incentives. In addition, Wall Street is highly focused on short term increases in premiums written (can think of this as a proxy for revenue) as they assume these insurance policies will be profitable down the line. This dynamic is similar to the CEO of a tech company who has strong incentives to increase revenue and then achieve profitability at some later undefined point.

2. The other factor is that insurance managers feel that it is ok to be wrong as long as your competitors are also wrong. Buffett argues that “They simply can’t turn their back on business that their competitors are eagerly writing. That old line, ‘The other guy is doing it so we must as well,’ spells trouble in any business, but in none more so than insurance. Indeed, a good underwriter needs an independent mindset akin to that of the senior citizen who received a call from his wife while driving home. ‘Albert, be careful,’ she warned, ‘I just heard on the radio that there’s a car going the wrong way down the Interstate.’ ‘Mabel, they don’t know the half of it,’ replied Albert, ‘It’s not just one car, there are hundreds of them.’”

To further analyze ACIC underwriting discipline we compared their gross premiums written and net premiums earned to their comps. Gross premiums written is a measure of how much insurance the underwriters were willing to give. Net premiums earned is simply the gross premiums earned less reinsurance expenses. Looking at figures 13-16, ACIC has done very well. This is indicated by a noticeable decrease in premiums written during the soft market of 2013 to 2017 and a rapid increase in premiums written from then onwards. Figure 3 does a good job of showing when the soft and hard markets occurred.

AmCo’s superior underwriting have partially been enabled by underwriting discipline and speak toward Dan’s competence as trustworthy and diligent management.

Figure 12 - UVE

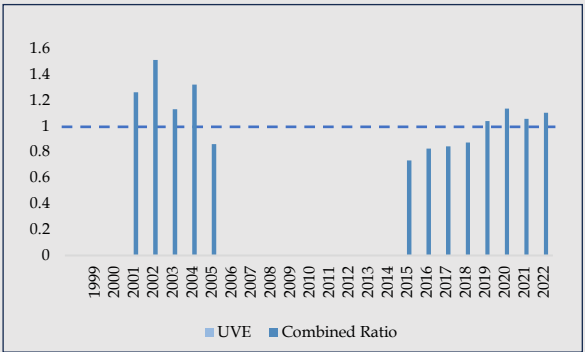


Figure 13 - ACIC GPW & NPE

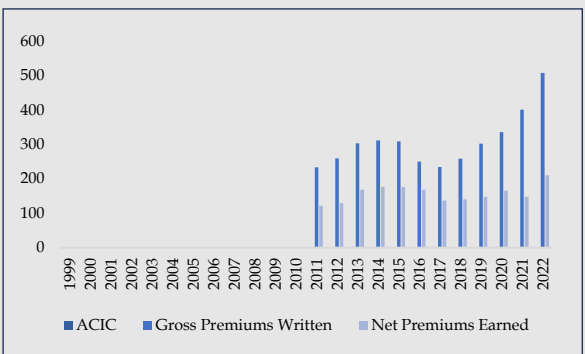


Figure 14 - HCI GPW & NPE

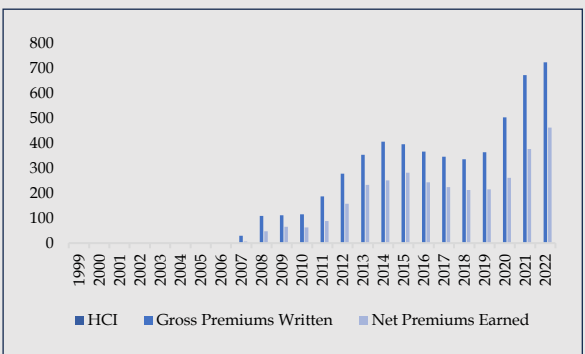
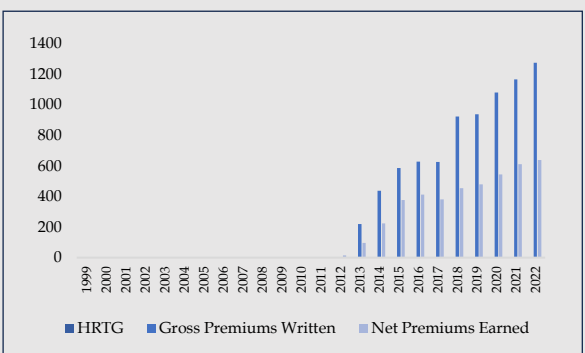


Figure 15 - Heritage GPW & NPE



Why This Opportunity Exists:

Until just a couple of quarters ago, UIHC was a consolidated entity with two subsidiaries, AmCo and UPC. However, UPC, a personal lines insurer that was a very low-quality business was placed into runoff after approval from the Florida Office of Insurance Regulation (FLOIR). Personal lines are inherently not as attractive of a place to be as commercial lines, but issues were only further compounded by UPC's then-CEO's decision to shift towards InsureTech. To cut costs UPC ended its traditional inspection process and started asking policyholders to climb up their house and take detailed pictures of his or her own roof. This significantly worsened UPC's ability to underwrite risk. UPC was somewhat saved by their loss-pooling agreement with AmCo. This meant that effectively all of AmCo's underwriting profit was going towards subsidizing UPC's poor underwriting of risk.

AmCo's true business quality has been overshadowed by the fact that financial statements have been consolidated with UPC which has had large net losses. AmCo has not yet had a full year of deconsolidated/independent financial results. In addition, finding the data necessary to prove that AmCo is a high quality business is hidden behind dozens of layers of government websites with a paywall at the end. This creates a tremendous opportunity that the market is underappreciating and not recognizing.

What is Reinsurance:

Reinsurers provide insurance for insurance companies looking to lay off (cede) a portion of their assumed risk. Reinsurers may also buy reinsurance protection, which is called retrocession.

There are two different types of reinsurance contracts:

- **Obligatory:** Primary insurer and reinsurer enter into an agreement for an entire portfolio of risks. The primary insurer is obligated to cede all business under the terms and conditions of the treaty. The reinsurer is obligated to accept all risks ceded by the reinsured.
- **Facultative:** The primary insurer has the option of ceding a risk. The reinsurer has the option to accept or to decline. Each risk is considered individually.

In proportional reinsurance contracts liability, premiums, and losses are split proportionally. There are two possible proportional reinsurance contracts: Quota Share & Surplus Quota Share.

Reinsurance in the Context of AmCo:

We earlier talked about reinsurance, but now we look at it specifically in the context of AmCo.

Figure 10 shows AmCo's reinsurance tower which is comprised of many layers of coverage, with each layer covered by multiple reinsurance companies like ArchRe, Berkshire etc.

AmCo also gets reinsurance from FORA, a program introduced by the state of Florida to help provide carriers with accessible reinsurance.

In the reinsurance tower, the two most important numbers are \$1.1 billion and 167 years. 0.6% chance that a \$1.1 billion loss occurs or can also be interpreted as a storm that occurs once every 1-in-167 years. AmCo would thus be covered for any losses in excess of \$10m up to \$1.1bn. What we hope to figure more out on is the pricing that AmCo pays for their reinsurance.

Figure 16 – UVE GPW & NPE

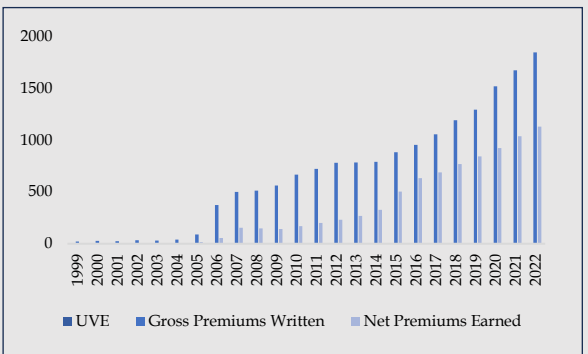


Figure 17 – Facultative Reinsurance

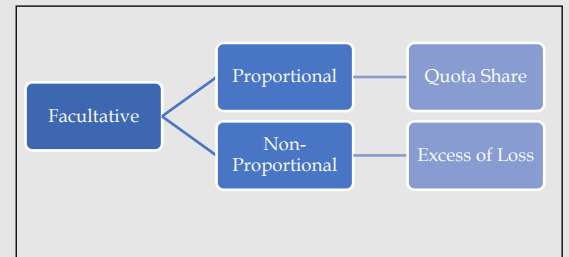


Figure 18 – Obligatory (Treaty) Reinsurance

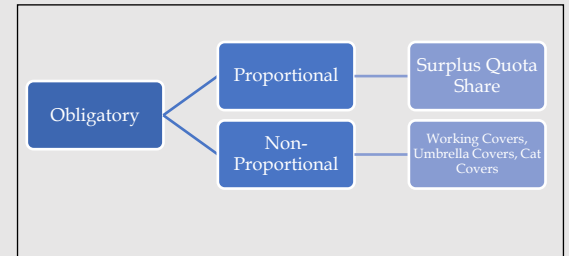


Figure 19 – AmCo Reinsurance Stack

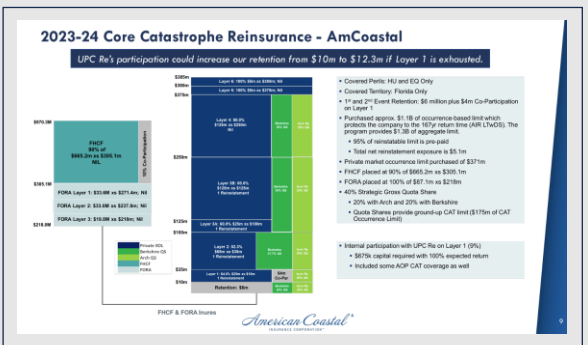


Figure 20 – FORA Reinsurance

Florida Optional Reinsurance Assistance Program

SR 2A
Florida Optional Reinsurance Assistance Program

pp. 6-15; §215.5552, F.S.

Establishes the Florida Optional Reinsurance Assistance (FORA) Program for the 2023 hurricane season, which:

- Creates an optional hurricane reinsurance program that insurers can purchase at reasonable rates. Rates vary by tier level purchased and will range from 50 percent to 65 percent rate on-line.
- Provides purchase tiers that begin at the Florida Hurricane Catastrophe Fund (FHCF) attachment point and cumulatively are limited to no more than \$5 billion below the FHCF attachment point.
- Allows insurers that purchase FORA coverage or that receive free Reinsurance to Assist Policyholders (RAP) coverage at each tier to have the option to purchase the next tier down.
- Maintains the RAP program (established May 2022), thus allowing those insurers and their policyholders that could not participate during 2022-2023 to receive and benefit from RAP reinsurance in 2023-2024.
- Funds FORA coverage with \$1 billion in general revenue funds and the premiums insurers pay for FORA coverage.

Earlier this year, Florida's Legislature enacted the RAP program; it provides \$2 billion in coverage just below the FHCF retention point. Participation in the RAP program was required for participating insurers. The RAP program does not require participating insurers to pay resulting premiums; however, participating insurers are required to incorporate any cost savings into their rate filings.

Effective date: December 16, 2022, except as otherwise expressly provided.

ACIC Reinsurers Overview:

Professor Finch emphasized that we look at what reinsurance risk looks like for AmCo.

FHCH (Florida Hurricane Catastrophe Fund): AA Rating, | Fitch Munich Reinsurance: A+ (superior), AM Best | Allianz Global Risks US: A+ (superior), AM Best | Transatlantic Reinsurance: A++, AM Best | Hannover Reuck Se: A+, AM Best

ACIC Rating Overview:

We also looked at ACIC’s rating and their direct competitors. American Coastal has gotten an A (exceptional) rating from Demotech. AmCo’s direct competitors HRTG and UVE are rated B+ and B++ respectively by AM Best.

ACIC Growth Runway:

New clients are obtained by either (1) poaching competitors' clients (2) obtaining new entrants.

Poaching Competitor Clients (original strategy, TAM: ~13,000)

- Coming into the space, American Coastal targeted Citizen’s clients who were getting bad rates. With increased competition and less upside, Citizen's market share fell 57% to 15% from 2009-2022
- High switching costs deter poaching abilities but due to hard market smaller providers are forced to charge very high premiums or not take on as much capacity leaving significant market share gaining capabilities for AmCo

New entrants/Burned condos (ie failed claims)

- AmCo has significant upside here because of their relationship with AmRisc and because of their brand equity
- AmRisc/ AmCo combo brand is well-known as reliant and preferred by buyers

In the near term, market share growth is definitely likely because of the hard market which allows AmCo to thrive. Considering high retention rates and strong brand loyalty, coming out of the hard market AmCo will be able to continue collecting premiums from clients gained during this time.

Catalysts:

Hard Market in Florida:

Florida is currently experiencing a hard market, and this is characterized by high insurance and reinsurance premiums, limited reinsurance capacity, stricter underwriting terms, and reduced competition between carriers. This hard market was created from a destructive string of hurricanes from 2017 to 2022 (Irma in 2017, Michael in 2018, and Ian in 2022).

After major cat events insurers and reinsures incur above-average losses and their capital surplus levels fall below expectations. This forces insurance companies to curtail their reinsurance capacity which lowers supply of insurance in the market. This forces insurance prices higher.

For those who have exited the market, it is bad. But for those who still have surplus equity and an ability to underwrite because of favorable reinsurance stacks, they are able to benefit by taking market share and increase gross premiums written.

Insurance experts as well as individuals we talked feel very convicted that the hard market will last for the next 2 to 4 years.

Figure 21 – ACIC Reinsurers

| Federal ID # | NAIC # | Name of Reinsurer | Amount |
|--------------|--------|------------------------------------|-------------|
| 95-3187355 | 35300 | Allianz Global Risks US INS | 10,810,675 |
| 22-2005057 | 26921 | Everest Reins Co | 6,861,684 |
| AA-9991310 | 00000 | Florida Hurricane Catastrophe Fund | 417,561,590 |
| AA-1340125 | 00000 | Hannover Reuck SE | 23,030,992 |
| AA-3190871 | 00000 | Lancashire Ins Co LTD | 3,012,425 |
| AA-1120083 | 00000 | Llyod's Syndicate 1910 | 6,201,837 |
| AA-112897 | 00000 | Lloyd's Syndicate 2987 | 2,592,373 |
| AA-3190829 | 00000 | Markel Bermuda Ltd | 9,167,151 |
| 13-4924125 | 10227 | Munich Reins Amer Inc | 62,065,033 |
| 13-1675535 | 25364 | Swiss Reins Amer Corp | 3,811,425 |
| 13-5616275 | 19453 | Transatlantic Reins Co | 12,204,211 |

Valuation:

Item 1: Net Income Projection

| Operating Build (Fiscal Year Beginning June) | 2023E | 2024E | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <i>Stub</i> | 0.67 | 1.67 | 2.67 | 3.67 | 4.67 | 5.67 | 6.67 | 7.67 |
| Gross Premium Written | 699,235,700 | 727,205,128 | 639,940,513 | 559,947,949 | 543,149,510 | 581,169,976 | 621,851,874 | 665,381,505 |
| % Change Attribution to Δ in Property Valuations | | -5.00% | -3.50% | 4.00% | 5.00% | 5.00% | 5.00% | 5.00% |
| % Change Attribution to Δ in Market Share | | 9.00% | 6.50% | 3.50% | 2.00% | 2.00% | 2.00% | 2.00% |
| % Change Attribution to Δ in Hard/Soft Market Pricing | | 0.00% | -15.00% | -20.00% | -10.00% | 0.00% | 0.00% | 0.00% |
| % Change YoY in Gross Premiums Written | 51% | 4.00% | -12.00% | -12.50% | -3.00% | 7.00% | 7.00% | 7.00% |
| Gross Premium Earned | 699,235,700 | 727,205,128 | 639,940,513 | 559,947,949 | 543,149,510 | 581,169,976 | 621,851,874 | 665,381,505 |
| % Change YoY | | | | | | | | |
| Private XOL Reinsurance Expense | (127,000,000) | (135,100,000) | (124,739,733) | (115,567,694) | (124,556,293) | (133,275,233) | (142,604,499) | (153,037,746) |
| % of GPE | -18% | -19% | -19% | -21% | -23% | -23% | -23% | -23% |
| One-Time FORA Price Negotiation | | | 10,000,000 | | | | | |
| YoY Change in TIV | | | | | | | | |
| FORA/FHCF Reinsurance Expense | (100,000,000) | (94,000,000) | (96,820,000) | (104,081,500) | (111,367,205) | (119,162,909) | (127,504,313) | (136,429,615) |
| | | -6% | 3% | 8% | 7% | 7% | 7% | 7% |
| Total XOL Reinsurance Expense | (227,000,000) | (229,100,000) | (221,559,733) | (219,649,194) | (235,923,498) | (252,438,142) | (270,108,812) | (289,467,361) |
| Quota Share Reinsurance Expense | (279,694,280) | (181,801,282) | (79,992,564) | (27,997,397) | 0 | 0 | 0 | 0 |
| % of Gross Premium Earned | 40.00% | 25.00% | 12.50% | 5.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net Premiums Earned | 192,541,420 | 316,303,846 | 348,388,216 | 312,301,357 | 307,226,012 | 328,731,834 | 351,743,062 | 375,914,144 |
| Reinsurance % (Insurance Ceded) | 72% | 57% | 46% | 44% | 43% | 43% | 43% | 44% |
| Less: Commission and Brokerage Costs to AmRisc | 174,808,925 | 181,801,282 | 159,985,128 | 139,986,987 | 135,787,378 | 145,292,494 | 155,462,969 | 166,345,376 |
| % Commission & Brokerage Paid | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% |
| Add: Ceding Commissions from QS | 95,096,055 | 61,812,436 | 27,197,472 | 9,519,115 | 0 | 0 | 0 | 0 |
| % of QS | 34.00% | 34.00% | 34.00% | 34.00% | 34.00% | 34.00% | 34.00% | 34.00% |
| Net Policy Acquisition Costs | 79,712,870 | 119,988,846 | 132,787,656 | 130,467,872 | 135,787,378 | 145,292,494 | 155,462,969 | 166,345,376 |
| Attritional Losses, Gross before Quota Share | (58,837,209) | (54,540,385) | (47,995,538) | (41,996,096) | (40,736,213) | (43,587,748) | (46,638,891) | (49,903,613) |
| % of GPE | -8.4% | -7.5% | -7.5% | -7.5% | -7.5% | -7.5% | -7.5% | -7.5% |
| Attritional Losses, Losses Borne by QS Reinsurers | 21,372,850 | 10,483,734 | 6,070,082 | 4,208,590 | 0 | 0 | 0 | 0 |
| % of GPE | 3.1% | 1.4% | 0.9% | 0.8% | 0.0% | 0.0% | 0.0% | 0.0% |
| Less: Attritional Losses | (37,464,359) | (44,056,651) | (41,925,456) | (37,787,506) | (40,736,213) | (43,587,748) | (46,638,891) | (49,903,613) |
| CAT Losses | | | | | | | | |
| Number of Named Events | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| (1) CAT Losses, Direct | (50,000,000) | (52,000,000) | (53,560,000) | (57,577,000) | (61,607,390) | (65,919,907) | (70,534,301) | (75,471,702) |
| (2) American Coastal per-event Retention | (10,000,000) | (10,000,000) | (10,000,000) | (10,000,000) | (10,000,000) | (10,000,000) | (10,000,000) | (10,000,000) |
| (3) American Coastal per-event LAE | (20,000,000) | (15,000,000) | (15,000,000) | (15,000,000) | (15,000,000) | (15,000,000) | (15,000,000) | (15,000,000) |
| (4) CAT Losses, Losses Borne by Reinsurance, XOL | 20,000,000 | 27,000,000 | 28,560,000 | 32,577,000 | 36,607,390 | 40,919,907 | 45,534,301 | 45,534,301 |
| (5) CAT Losses, Losses Borne by Reinsurance, Quota Share | 12,000,000 | 6,250,000 | 3,750,000 | 2,500,000 | 0 | 0 | 0 | 0 |
| Less: Net CAT Losses Borne by American Coastal (2 + 3 + 5) | (18,000,000) | (18,750,000) | (21,250,000) | (22,500,000) | (25,000,000) | (25,000,000) | (25,000,000) | (25,000,000) |
| Investment Income | 10,705,303 | 16,985,517 | 17,245,217 | 14,865,545 | 14,347,455 | 15,614,762 | 16,707,795 | 17,855,922 |
| interest rate% | 5.6% | 5.4% | 5.0% | 4.8% | 4.7% | 4.8% | 4.8% | 4.8% |
| Interest Expense | 11,250,000 | 11,250,000 | 11,250,000 | 11,250,000 | 11,250,000 | 11,250,000 | 11,250,000 | 11,250,000 |
| Pre-Tax Income | 56,819,494 | 139,243,866 | 158,420,319 | 125,161,524 | 108,799,876 | 119,216,354 | 130,098,998 | 141,271,077 |
| Federal & Foreign Income Taxes Incurred | 11,932,094 | 29,241,212 | 33,268,267 | 26,283,920 | 22,847,974 | 25,035,434 | 27,320,790 | 29,666,926 |
| Net Income | 44,887,400 | 110,002,654 | 125,152,052 | 68,877,604 | 85,951,902 | 94,180,919 | 102,778,209 | 111,604,151 |

- According to a variety of experts and Sohra Peak capital, we are currently in one of the hardest markets in Florida's recent history due to a string of large hurricanes. This hard market is expected to last 2 to 4 years according to these individuals. To be on the more conservative side, we forecasted gross premiums written increasing for the next 2 years (FY 2023 and 2024).
- American Coastal had a loss sharing agreement with UPC from FY 2019 to 2021 that led their equity base to reach low levels. Because of this, American Coastal was forced to enter into a 40% quota share agreement with their reinsurers (an agreement where AmCo sells off some of their business temporarily). The cost of this quota share agreement can be seen in the valuation above right above net premiums earned. As AmCo slowly builds their equity base back up, they should be able to decrease this quota share agreement from 40% to 0% by 2027. With the recent \$80,000,000 equity issuance, AmCo could have sufficient capital to decrease this quota share more quickly than we are forecasting.

Valuation:

Item 2: Net Income Valuation

| ACIC Net Income Valuation | | | | | | | | |
|------------------------------|----------------------|-------------|-------------|------------|------------|------------|-------------|-------------|
| As of 11/7/2023 | | | | | | | | |
| Year | 2023E | 2024E | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E |
| Period | 0.67 | 1.67 | 2.67 | 3.67 | 4.67 | 5.67 | 6.67 | 7.67 |
| Net Income | 29,924,934 | 110,002,654 | 125,152,052 | 68,877,604 | 85,951,902 | 94,180,919 | 102,778,209 | 111,604,151 |
| PV Of Net Income | 28,162,830 | 94,517,210 | 98,177,133 | 49,330,445 | 56,202,695 | 56,224,967 | 56,018,563 | 55,536,168 |
| PV of Stage 1 | 494,170,010 | | | | | | | |
| Final-Year Net Income | 111,604,151 | | | | | | | |
| Exit Multiple | 10x | | | | | | | |
| Terminal Value | 1,116,041,507 | | | | | | | |
| PV of TV | 555,361,676 | | | | | | | |

| ACIC Value | |
|-------------------------------|----------------|
| Equity Value | 1,049,531,687 |
| DSO | 51,406,486 |
| Equity Value per Share | 20.42 |
| Current Share Price | 7.24 |
| Upside | 181.99% |

- We utilized a discounted net income valuation as converting from net income to cash flow is very difficult to accurately do.
- We utilized an exit PE multiple of 10x, in line with UVE. However, ACIC could reasonably deserve a slightly higher multiple than UVE due to better management and stickier customer relationships.

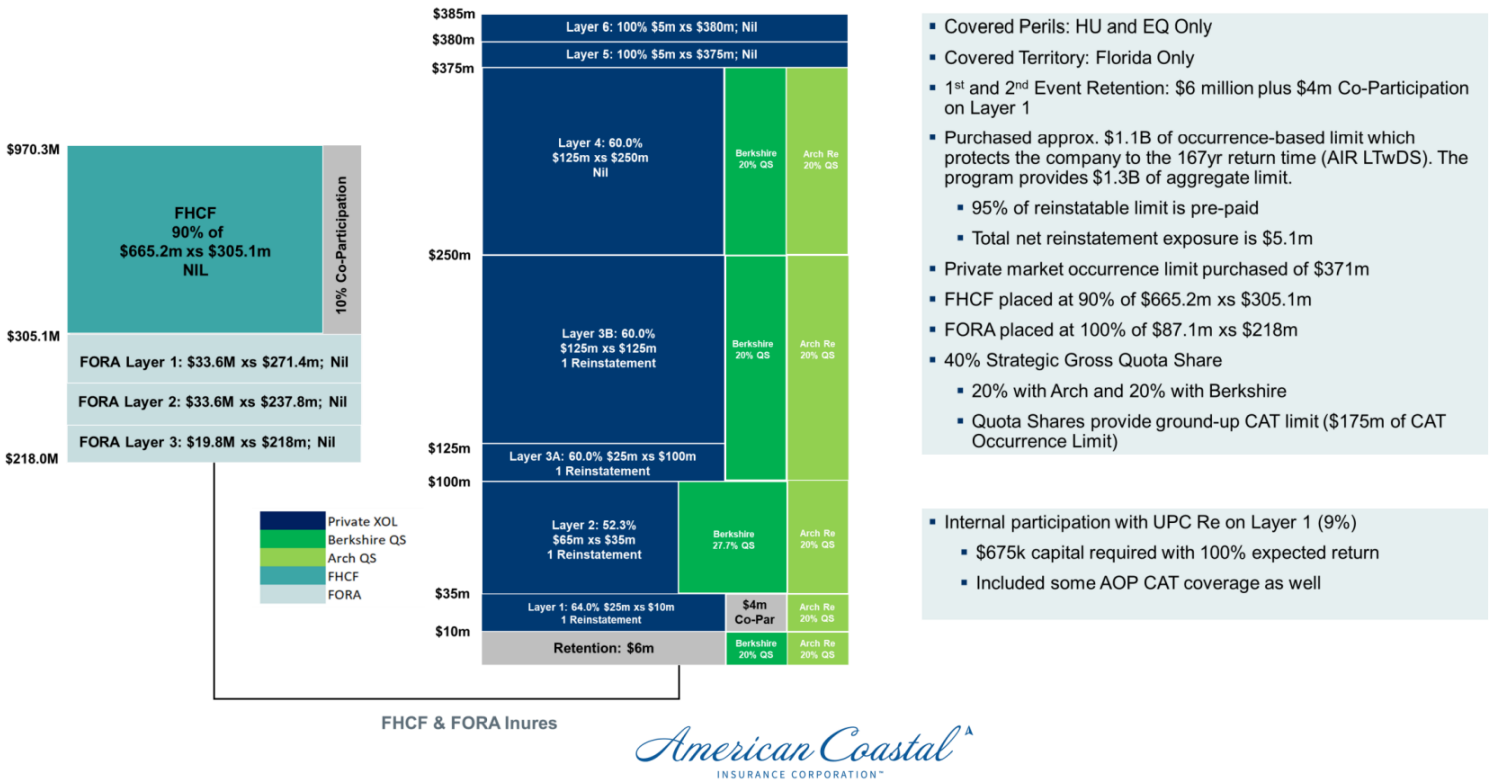
Item 3: Historical Financials

| | 2013A | 2014A | 2015A | 2016A | 2017A | 2018A | 2019A | 2020A | 2021A | 2022A |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------|-------|-------|--------------------|
| Gross Premiums Written | 285,547,000 | 308,170,000 | 312,964,000 | 275,322,000 | 235,202,000 | 249,187,000 | | | | 463,070,000 |
| Ceded Premiums Earned | (117,714,000) | (133,410,000) | (140,843,000) | (135,138,000) | (107,241,000) | (108,892,000) | | | | (253,088,000) |
| Net Premiums Earned | 167,833,000 | 174,760,000 | 172,121,000 | 140,184,000 | 127,961,000 | 140,295,000 | | | | 209,982,000 |
| Losses Incurred | | | | | | | | | | |
| (1) Direct Business | 12,924,610 | 8,373,018 | 22,783,711 | 36,104,050 | 51,173,258 | 136,944,805 | | | | 109,279,695 |
| (2) Reinsurance Assumed | 0 | 0 | 0 | 0 | 0 | 0 | | | | 81,232,464 |
| (3) Reinsurance Recovered | 8,138,869 | 329,950 | 14,327,388 | 12,296,744 | 11,207,303 | 105,644,684 | | | | 132,172,659 |
| (4) Net Payments (1 + 2 - 3) | 4,785,741 | 8,043,068 | 8,456,323 | 23,807,306 | 39,965,955 | 31,300,121 | | | | 58,339,500 |
| (5) Net Losses Unpaid Current Year | 9,446,345 | 11,941,166 | 19,904,323 | 26,714,000 | 31,429,773 | 36,861,991 | | | | 77,254,739 |
| (6) Net Losses Unpaid Prior Year | 11,611,071 | 9,446,345 | 6,182,179 | 19,904,323 | 26,713,980 | 31,429,773 | | | | 87,308,025 |
| (7) Losses Incurred Current Year (4 + 5 - 6) | 2,621,015 | 10,537,889 | 22,178,467 | 30,616,983 | 44,681,748 | 36,732,339 | | | | 48,286,214 |
| Claims Ratio | 1.56% | 6.03% | 12.89% | 21.84% | 34.92% | 26.18% | | | | 23.00% |
| Loss Adjustment Expenses | | | | | | | | | | |
| Direct | | | | | | | | | | 79,540,873 |
| Reinsurance Ceded | | | | | | | | | | 52,346,528 |
| Net LAE | 16,594,727 | 17,106,772 | 20,412,400 | 17,303,602 | 2,251,309 | 15,032,244 | | | | 27,194,345 |
| Other Underwriting Expenses | | | | | | | | | | |
| Commission and Brokerage | 42,167,715 | 42,751,047 | 45,531,807 | 17,018,840 | 32,318,969 | 44,924,539 | | | | 51,184,513 |
| SG&A | 26,710,070 | 31,690,103 | 27,674,473 | 20,976,024 | 22,092,890 | 19,337,446 | | | | 45,943,892 |
| Taxes, Licenses & Fees | 9,153,730 | 2,037,185 | 6,670,908 | 7,802,818 | 4,913,229 | 3,307,110 | | | | 11,652,406 |
| Miscellaneous Expenses | | | | 174,768 | 1,298,974 | 1,802,414 | | | | 58,146 |
| Total Expenses | 78,031,515 | 76,478,335 | 79,877,188 | 63,276,052 | 62,875,371 | 84,403,753 | | | | 136,033,302 |
| Expense Ratio | 46.49% | 43.76% | 46.41% | 45.14% | 49.14% | 60.16% | | | | 64.78% |
| Underwriting Result | 70,585,743 | 70,637,004 | 49,652,945 | 46,290,965 | 20,403,881 | 19,158,908 | | | | 25,662,484 |
| Combined Ratio | 48.06% | 49.79% | 59.29% | 66.98% | 84.05% | 86.34% | | | | 87.78% |
| Investment Income | | | | | | | | | | |
| Net Investment Income Earned | 2,013,563 | 1,948,180 | 2,667,062 | 4,333,372 | 5,649,424 | 7,259,924 | | | | 5,199,171 |
| Net Realized Capital Gains (Losses) Less Capital Gains | 0 | 0 | 2,233 | 9,082 | 65,053 | (173,214) | | | | (5,156,927) |
| Net Investment Gain (Loss) | 2,013,563 | 1,948,180 | 2,669,295 | 4,342,454 | 5,714,477 | 7,086,710 | | | | 42,244 |
| Other Income | | | | | | | | | | |
| Net Gain (Loss) From Agents' or Premium Balances Cha | 0 | 0 | 0 | 0 | (5,926) | 1,000 | | | | (9,943) |
| Finance and Service Charges Not Included in Premiums | 0 | 0 | 0 | 0 | 0 | 0 | | | | 0 |
| Aggregate Write-Ins for Miscellaneous Income | 0 | 0 | 0 | 0 | 0 | 2,295 | | | | 1,179,531 |
| Total Other Incomes | 0 | 0 | 0 | 0 | (5,926) | 3,295 | | | | 1,169,588 |
| Net Income Before Dividends, After Cap Gains Tax & | 72,599,306 | 72,585,184 | 52,322,240 | 50,633,419 | 26,112,432 | 26,248,913 | | | | 26,874,316 |
| Federal & Foreign Income Taxes Incurred | 25,739,335 | 24,385,078 | 18,156,037 | 15,031,945 | 8,430,796 | 5,345,921 | | | | 10,358,775 |
| Net Income | 46,859,971 | 48,200,106 | 34,166,203 | 35,601,474 | 17,681,636 | 20,902,992 | | | | 16,515,541 |

*NB: 2019-2021 Financials Excluded Due to UPC Loss Sharing Agreement

Appendix:

Item 1: 2023-24 American Coastal Core Catastrophe Reinsurance Stack



Key Points on Reinsurance Stack

- The reinsurance stack protects AmCo up to 1.1 billion in losses. Any losses above \$1 billion are paid directly by AmCo. Amco’s actuaries have predicted that the reinsurance stack protects AmCo from a 1 in 167-year hurricane. Since we only need to wait 3 years to get our money back on this investment, the probability that a hurricane of this rarity occurs in the next 3 years is approx. 1%.
- Currently, AmCo is in a 40% quota share agreement with Berkshire and Arch Re because of a low equity base. This quota share agreement is indicated in light green on the reinsurance stack.
- AmCo has to pay approximately 10 million of the first losses in the stack (indicated by the gray blocks) as well as pay premiums for their reinsurance. These premium costs are not shown on the reinsurance stack.

Item 2: American Coastal Reinsurance Providers

| NAIC # | Name of Reinsurer | Amount | Rating Agency | Rating |
|--------|------------------------------------|-------------|---------------|--------|
| 35300 | Allianz Global Risks US INS | 10,810,675 | AM Best | A+ |
| 26921 | Everest Reins Co | 6,861,684 | AM Best | A+ |
| 00000 | Florida Hurricane Catastrophe Fund | 417,561,590 | Fitch | AA |
| 00000 | Hannover Reuck SE | 23,030,992 | AM Best | A+ |
| 00000 | Lancashire Ins Co LTD | 3,012,425 | AM Best | A |
| 00000 | Llyod's Syndicate 1910 | 6,201,837 | AM Best | A+ |
| 00000 | Llloyd's Syndicate 2987 | 2,592,373 | AM Best | A+ |
| 00000 | Markel Bermuda Ltd | 9,167,151 | AM Best | A |
| 10227 | Munich Reins Amer Inc | 62,065,033 | AM Best | A+ |
| 25364 | Swiss Reins Amer Corp | 3,811,425 | AM Best | A+ |
| 19453 | Transatlantic Reins Co | 12,204,211 | S&P | AA+ |

Appendix Continued:**Item 3: Premium to Surplus Ratio Projection**

| | 2022 | 2023 | 2024e | 2025e | 2026e | 2027e | 2028e | 2029e | 2030e |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Gross Premiums Written | 463,070,000 | 699,235,700 | 727,205,128 | 639,940,513 | 559,947,949 | 543,149,510 | 581,169,976 | 621,851,874 | 665,381,505 |
| Policy Surplus (Equity) | 77,510,000 | 94,025,541 | 138,821,677 | 249,149,175 | 375,814,974 | 446,518,291 | 534,484,674 | 630,613,330 | 735,475,616 |
| Ratio | 5.97 | 7.44 | 5.24 | 2.57 | 1.49 | 1.22 | 1.09 | 0.99 | 0.90 |

Item 4: MGA Opportunity

Through calls with Sohra Peak capital, a hedge fund that own ACIC, we believe that there is a close to 100% likelihood that Dan Peed, the CEO of ACIC, starts his own MGA that would compete in the personal lines space of Florida catastrophe insurance.

This new MGA would not compete directly with AmRisc and instead would look to broker insurance deals for homes with the \$750k to \$3 million range. While insurance underwriting in this space is extremely unattractive, being a broker for these deals means that you collect a fixed fee for every deal without taking any of the risk on your balance sheet. Essentially, this MGA would operate solely as a broker and would do limited underwriting expect for select cases where Dan feels that the insurance line could be profitable.

Dan Peed has the reputation of being one of the only players in the space who could realistically create a company to compete with AmRisc. If he has the skills to compete with AmRisc we are very certain he has the skills to create an MGA that would be successful.

Typically, brokers trade at around 20x price to earnings. For example, Brown and Brown, a company that we have studied extensively and that we believe is of extremely high quality, trades at around 28x LTM P/E. From our rough valuation, we believe this MGA could be worth around \$400 to \$800 million to the intrinsic value of ACIC. However, because this initiative has not started, we have not included this MGA in our model.

Item 5: Key Terms

Gross Premium & Net Premium: The amount of premium received by the insurance company as a result of underwriting various policies is the gross premium. Out of this total premium, some amount is used to pay reinsurance premiums. The amount of money left after paying the reinsurance premium is called the net premium.

Unearned Premium: An unearned premium is the premium amount that corresponds to the time period remaining on an insurance policy. In other words, it is the portion of the policy premium this has not yet been earned by the insurance company because the policy still has some time before it expires. This can be thought of as deferred revenues.

Ceded Premiums: Ceded premiums refer to the premiums paid by the insurer to another insurer for reinsurance protection.

Excess of Loss: Excess of loss reinsurance is a type of reinsurance in which the reinsurer compensates the ceding company for losses that exceed a specified limit. This is a form of non-proportional reinsurance. 10 xs 25, is interpreted as the reinsurer is responsible for the next \$25mm of losses that occur after the initial \$10mm in losses.

Insurance-to-Value: The amount approximating the replacement cost of insured property.

Quota Share Treaty: A quota share treaty is a form of pro-rate reinsurance (proportional) in which the insurer and reinsurer share premiums and losses according to a fixed pre-determined percentage.

Loss Adjustment Expense (LAE): Loss adjustment expense is a cost that insurance companies incur when investigating and settling an insurance claim. There are two types of LAEs - allocated and unallocated. Allocated costs accumulate during active claim investigations whereas unallocated costs are part of the investigation overhead.